

U.S. SMALL BUSINESS ADMINISTRATION WASHINGTON, DC 20416

SUBJECT: ROLES AND RESPONSIBILITIES

Congratulations on your recent awarded! In an effort to avoid possible future conflicts or disagreements concerning the authority of Government representatives, this letter hereby defines those authorities.

First, it is very important to understand that only the contracting officer has authority to enter into contracts on behalf of the government. This authority applies to all modification and termination of existing contracts as well as the award of new contracts. No other Government representative has this authority.

Second, the Contracting Officer Technical Representative (COTR) is appointed to act on behalf of the Contracting Officer on technical matters. The COTR is responsible for coordinating all Government technical interface with the contractor, monitoring compliance with contract and safety requirements, and inspection and acceptance of the services performed and approving or disapproving required deliverables. The COTR has no authority to give direction to the contractor or enter into agreements with the contractor that would affect the contract's terms or conditions. Any such "unauthorized commitment" is a very serious matter.

Should your company be in doubt as to the authority of an individual Government representative or the responsibility of your firm to comply with any request provided by anyone other than a Contracting Officer, your firm has an <u>obligation</u> to contact the Contracting Officer immediately prior to acting.

You are hereby admonished, that if you proceed with work outside of the scope of your contract or take direction from anyone other than the Contracting Officer, you are doing so at your own financial risk and reputation. Should you have any questions regarding this matter, please contact the undersigned at (202) 205-6935 or email to lance.petteway@sba.gov

Sincerely,

Contracting Officer

Division of Procurement & Grant Management

d. STATE

c. CITY

AMERICA BY (Signature)

22. UNITED STATES OF

Attn: Invoice Control Clerk

e. ZIP CODE

23. NAME (Typed)
Nadine Payne 202-205-7029
(TITLE CONTRACTING/ORDERING OFFICER)

OPTIONAL FORM 347 (REV. 3/2005)

99,500.00

TOTAL

P. 3 NO. 2659 OCT. 20. 2008_ 2:01PM___SBA_ PAGE OF PAGES ORDER FOR SUPPLIES OR SERVICES - Continuation 2 5 IMPORTANT: Mark all packages and papers with contract and/or order numbers. CONTRACT NO. (If any) ORDER NO. DATE OF ORDER 24 Sep 2008 SBAH008M0466 SUPPLIES OR SERVICES ITEM NO. QUANTITY UNIT UNIT PRICE AMOUNT QTY (a) (b) ORDERED (d) (e) (f) ACCEPT. (c) (g) request the Contracting Office will make the clauses full text available. Also the full text of a clause may be accessed at this address: www.arnet.gov/far/ This is a Firm Fixed Price Contract The program office POC is: Chad Mourtray 202-205-6533 The Contracts Point of Contact is: Kelvin Brooks 202-205-6456 Technical Proposal " TOPIC" The impact of 0001 LT 99.500.00 99,500.00 Regulatory Costs on Small Firms PR# 821202000006 A The Offeror will conduct research on a topic 0.00 0.00 0002 0 JB relevant to The Impact of Regulatory Costs on Small Firms regusition: # 8212020Q0006 - \$ 1.00 # 8212020Q0006 A \$99,500.00 INVOICE INSTRUCTIONS Your invoice document shall include as a minimum the following information in order to insure proper payment: a) Purchase Order Number (block 3) b) Requisition Number (block 4) c) Name and Address of Contractor d) Cage Code Number e) Invoice number and date: f) Name, Title and phone number of person to be notified in case of defective invoices. Failure to submit the information above will cause a delay in processing your invoice.

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2.	52.212-4 CONTRACT TERMS AND CONDITIONS-COMMERCIAL ITEMS (SEP 2005)	.4

- 1. 52.212-4 CONTRACT TERMS AND CONDITIONS--COMMERCIAL ITEMS (SEP 2005) (Reference 12.301)
- 2. 52.213-2 INVOICES (APR 1984) (Reference 13.302-5)
- 3. 52,214-4 FALSE STATEMENTS IN BIDS (APR 1984) (Reference 14.201-6)

OCT. 2	20. 2008_	2:01PMSBA_	SUPPLEMENTAL	INVOICIN	GINEORMATIO	NO. 2659F	· 6	
desired, this	order (or a co					a separate invoice, provided t	ne following statemer	
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